



AMICAALL ANNUAL REPORT

June 2022 - 2023



Table of Contents

MESSAGE FROM CHAIRPERSON ALLIANCE EXECUTIVE COUNCIL	3
MESSAGE FROM THE COUNTRY DIRECTOR	4
Executive Summary	5
Introduction	6
The Strategic Plan 2022/2023 – 2026/2027	6
Strategic Objective and Achievements	7
Public Health	7
Condom programming	8
Last Mile Condom distribution	9
Water Sanitation and Hygiene/Environmental Protection	11
Building partnership for WASH	11
Peer to Peer Learning visit to Kisumu City	11
Institutional Capacity Development	13
Strategic Meetings	13
Strategic Plan review and development	14
End of Project evaluation	15
DGF close out	15
Social Media platforms	15
Partnership and networks	16
STAFFING	21
HOW AMICAALL WORKS	21
Figure 1: Organization Structure	21
Challenges	22
Recommendations	22
Conclusion	22
AMICAALL NATIONAL TECHNICAL AND ADVISORY COMMITTEE	Error! Bookmark not defined.
AMICAALL BOAD OF DIRECTORS -ALLIANCE EXECUTIVE COUNCIL	Error! Bookmark not defined.

MESSAGE FROM CHAIRPERSON ALLIANCE EXECUTIVE COUNCIL



AMICAALL continues to strengthen the capacity of elected and technical leaders in oversight, stewardship, accountability, coordination, planning, resource mobilization, advocacy, lobby, community mobilization for effective and efficient delivery of health services. This long journey has been possible through the support from development and implementing partners and untiring membership contributions.

As an Alliance, it is natural that the organization has faced a few challenges such as limited resources both human and capital, change of development partners' funding direction, and effects of pandemics.

Significantly the Alliance developed a new strategic direction with a revised name and Logo. There is continuous capacity building of the Urban leaders in supporting advocacy agendas and in key thematic areas of the Strategic plan 2022/23 -2026/27 including public health and economic empowerment.

In the years to come, AMICAALL will focus on scaling up its programmes to reach a wider urban constituency and ensure the sustainability of its achievements made over the years while implementing the new strategic plan.

I would like to implore all the urban Local Government fraternity, including Mayors, Town Clerks, Local Coordinators as well as our development and implementing partners to continue supporting the AMICAALL Programme because the future of Uganda is in good management of the rapid urbanization.

On behalf of the Alliance Executive Council, I would like to thank the AMICAALL National Technical Advisory Committee (ANTAC), the Urban Authority, Auditors, development partners and other stakeholders for the continual support and advice to the AMICAALL Uganda Chapter. The Executive Council is grateful to the Management and other staff for their dedication and hard work for the success of the Alliance of Mayors. I wish to thank my colleagues that I have served with on the Executive Council in the last five years, for their insightful advice and untiring support to AMICAALL Uganda Chapter. As the Executive Council, we pledge to continue supporting the urban authority initiatives that contribute to the national and international agenda.

A small rectangular box containing a handwritten signature in blue ink, which appears to read 'Regina'.

Her Worship, Regina Bakitte Nakazzi Musoke
CHAIRPERSON, AMICAALL UGANDA CHAPTER; MAYOR NANSANA MUNICIPAL COUNCIL

MESSAGE FROM THE COUNTRY DIRECTOR



On behalf of AMICAALL, I am glad to share with you the 2022/23 Annual Report. The report gives an account of key achievements of the Revised Strategic Plan to strengthen the capacity of urban authorities for an effective and sustainable health response by promoting Public Health (HIV and AIDS, Malaria, TB, SRH, NCDs); Environmental protection and WASH; realising Institutional Capacity Development; Economic Opportunities, Governance, Human Rights, Policy, and Advocacy; and sustainability of the Alliance constituency.

The Revised Strategic Plan 2022/23-2026/27 is designed to guide and steer AMICAALL in the implementation of its five-year development program towards Vision 2030. The Strategic Plan is aligned to the planning cycle of the Government of Uganda. The Revised Strategic Plan will enable AMICAALL to mobilize resources, expand the programme, and strengthen the capacity of the Secretariat and urban authorities to deliver efficient, effective, and inclusive services to urban communities.

As we conduct the 12th annual urban leader's forum and the 20th General Assembly, we look back at the past years with pride for the support from Government of Uganda Ministries, Departments and Agencies particularly Local Government, Health, Gender, Justice, Urban development and Uganda AIDS Commission for the continued guidance and support. I also thank the development Partners including DGF, UNDP, UNAIDS, UNFPA, SIDA, IRISH AID, for the technical and financial support extended to AMICAALL.

We are hopeful that 2023/24 will enhance collaboration between AMICAALL and her partners in the realization of our future aspirations. Thank you for your continued support as we look forward to many more years of better urban governance for improved service delivery.

In a special way, I would like to thank, most sincerely the staff at the Secretariat who ensured that the programs are implemented, and results are achieved.

Nabwire

Restituta Kagguma Nabwire
Country Director, AMICAALL UGANDA CHAPTER

Executive Summary

The previous AMICAALL Uganda Chapter 11th Annual Urban Leader's Forum and 19th General Assembly were held on 21st October 2022 at Royal Breeze Hotel Gardens, Busia Municipal council. The one-day joint forum was attended by more than 222 Urban leaders who included Mayors and Town Clerks of Western, Eastern, Karamoja, Central and Northern Uganda, AEC and ANTAC, AMICAALL Secretariat and special Guests who included the Speaker of Parliament, the Director Partnership at UAC, Country Director of UNAIDS, Commissioner for NCDs at MOH among others. The media coverage included NTV, Daily monitor, New vision, Eastern voice, Jogo FM, and Bukedde TV. The joint event was premised on the theme ***“Building a resilient Urban Community is every leader's Responsibility”*** and was presided over by the Right Honourable Speaker of Parliament, Anita Annet Among. The Urban Leaders Forum was an opportunity for the Mayors, Town Clerks and AMICAALL Secretariat staff to gain knowledge on health policies and strategies such as the National HIV/AIDS Strategic Plan and the MoH plan for NCDs that impacted the work of AMICAALL. The AGA gave an opportunity to the participants to discuss governance issues that affected their work, decide on the direction for the Alliance in the next five years including change of the name. This was followed by a revision of the AMICAALL name and logo.

AMICAALL has completed the Strategic Plan (2022/2023 -2026/2027) that was funded by DGF. The theme for the five years is *Delivering Inclusive and Effective Services to Urban Communities*. The vision is *a healthy, inclusive and productive urban population*; the mission is *to support the delivery of efficient effective, and inclusive services in urban communities*; and the goal is *to strengthen the capacity of urban authorities to deliver sustainable and inclusive services to the urban communities.*” AMICAALL will continue to cherish its values including Partnership and networking, Rights- based approach in service delivery, Transparency and accountability, Gender sensitivity, Community empowerment, Responsiveness to urban health needs, Social Inclusion and Teamwork.

A peer-to-peer learning visit to Kisumu City was organized for urban leaders in July 2023 courtesy of the County/City Governor. The visit was attended by Mayors including Masaka City, Nansana Municipality and Kira Municipality, Busukuma Division of Nansana MC, Kimanya Kabonera Diision of Masaka City, Paidha, Luweero, Kakiri Town Councils, the Town Clerk of Luweero TC and three AMICAALL staff. The purpose was to benchmark and learn issues of Building Smart Cities, Public Health, Waste management, climate change and Governance. The visit explored ways to improve synergies between the urban authorities in Kenya and Uganda based on Kisumu City. The trip was fully facilitated by the urban authorities. The Mayors made recommendations for their urban authorities and signed a Declaration of Commitment.

AMICAALL maintained partnerships and networks that supported the implementation of activities including UNFPA and MOH for condom programming and Last Mile condom Distribution and JMS that has provided the condoms which were distributed in Kampala and Wakiso Districts. AMICAALL has maintained the partnership with UNAIDS and UAC for HIV/AIDS programming, ensuring that the Alliance participates in key events like Philly Lutaaya day and Candlelight Commemoration. KCCA together with its implementing partner AMICAALL, implemented the fast-track initiative activities in the (5) divisions of Kampala City. With funding support from UNDP, AMICAALL conducted the multi sectoral stakeholders' meeting on NCDs and mental health in July 2022 at Eureka Hotel as a follow up on the initial meeting that was held in November of 2021 which preceded the orientation of the City leaders on NCDs and mental health. AMICAALL has subscribed and is a member of UWASNET where staff are benefiting from WASH capacity building and information.

1.0 Introduction

The Alliance of Mayors and Municipal Leaders' Initiative for Community Action on AIDS at the Local Level (AMICAALL) is an association of African Mayors and other Urban Leaders formed to support sustainable solutions to the HIV and AIDS epidemic in African Cities and Municipalities.

AMICAALL Uganda Chapter was launched on **28th November 2000** at the Mayors' Parlour City Hall – Kampala where Ugandan Mayors, under the leadership of Kampala Capital City signed the Kampala Declaration to-promote actions that contribute to limiting the spread of HIV and alleviate the social and economic impact of the epidemic on urban and peri-urban communities in Uganda.

The chapter is registered and operates as a National Non-Government Organization primarily targeting urban local governments and communities. Previously the Alliance focused solely on the National HIV/AIDS response and spearheaded the urban HIV and AIDS response. Because of its uniqueness of being the only urban-focused non-governmental organization with the mandate of urban local governments to coordinate their response, AMICAALL leveraged on its mandate to strengthen the capacity of the Mayors, other elected urban Local Government Leaders as well as technical leaders to coordinate the decentralized urban HIV&AIDS response, play an oversight, stewardship and accountability role, planning and resource mobilization, advocacy and lobby, community mobilization and demand creation in order to ensure effective and efficient delivery of HIV/AIDS and other health services.

With over 20 years of operation and experience, AMICAALL has developed a new strategic plan beyond HIV/AIDS. This Strategic Plan for 2022/23-2026/27 builds on the achievements made in previous strategic planning and operational periods and encompasses new challenges and opportunities facing urban health governance in Uganda. The major purpose of this Strategic Plan is to provide strategic direction to the organization's activities over the five-year period and serve as the key tool both for mobilizing needed financial and other resources, as well as spearheading the necessary collaborations and partnerships in support of AMICAALL's work. The plan is an expanded paradigm of service delivery in urban areas that comprehensively addresses environmental protection; public health, especially HIV and AIDS using a rights-based approach; and addressing other related health issues like malaria and non-communicable diseases afflicting urban populations in Uganda. It will tackle issues related to institutional capacity development to support urban leaders to provide effective and efficient services in urban areas.

This report sets off an account of the achievements so far realized in implementing this Strategic Plan.

3.0 The Strategic Plan 2022/2023 – 2026/2027

This section presents the AMICAALL Vision, Mission, Core Values and Goal as presented in the New AMICAALL Strategic Plan.

Vision:

“A healthy, inclusive and productive urban population”

Mission:

“To support the delivery of efficient, effective, and inclusive services in urban communities”.

Goal:

“To strengthen the capacity of urban authorities to deliver sustainable and inclusive services to the urban communities.”

AMICAALL’s core values:

- Partnership and networking
- Rights- based approach in service delivery
- Transparency and accountability
- Gender sensitivity
- Community empowerment
- Responsiveness to urban health needs
- Social Inclusion
- Teamwork

Theme:

“Delivering Inclusive and Effective Services to Urban Communities”.

4.0 Strategic Objective and Achievements

This section presents the objectives and achievements under the Programme areas of Public Health; Water Sanitation and Hygiene/Environmental Protection; Institutional Capacity Development; Economic Opportunities; Governance, Human rights, Policy and Advocacy and Sustainability of AMICAALL.

4.1 Public Health

Strategic Objective: To strengthen the technical capacity of urban authorities in prevention, care and treatment of HIV and AIDS, TB, Malaria and NCDs in their communities.

4.1.1 Fast Track Cities Initiative – Kampala City project

With funding support from UNAIDS, AMICAALL in partnership with KCCA conducted intervention to prevent mother to child HIV transmission (PMTCT). The activities included engaging mama ambassadors to support in the provision of adequate education, counselling and linkage support to Positive at both facility and community level, Family Support Group Meetings to reduce stigma, consequences and to improve retention in care for the HIV positive couples as well as data quality assurance activities. The interventions strengthened referral of HIV positive couples for care, and men raised the concern as to why they do not accompany their wives as , the turnaround time is not favorable for them since they are very busy people. Men.



DQA session



A couple attending antenatal at Malcolm

4.1.1 Condom programming

AMICAALL in partnership with UNFPA and funding support from the UNAIDS Technical Support Mechanism organized and conducted a country-to-country learning mission. The aim was to learn about the Uganda Alternative Distribution System (ADS) that delivers condoms to communities outside the public health system. Delegates who visited Uganda included Malawi, Mozambique and Zambia. Key events for the country-to-country visit included a courtesy call to the Permanent Secretary of Ministry of Health, UNFPA Country Representative, UNAIDS Country Director, National Medical Stores, Joint Medical Stores warehouses and National Drug Authority; a field visit to Busia Municipality to learn about the community structure role in the Last Mile distribution strategy.



YES Team leaders presenting the Community Flow of condoms to the last user



Female condom demonstration by an MoH official



Debriefing the delegates after the Busia field visit

AMICAALL in partnership with MOH and UNFPA carried out activities including Validation of the National Condom and Costed Implementation Plan, Condom Advocacy Plan Training, Harmonizing condom training materials, validation of Condom Training Materials and costed monitoring and evaluation plans. The activities were attended by about 400 participants and were facilitated by consultants knowledgeable in the areas. The participants included AMICAALL staff, MOH staff, CSOs – PACE, AIC, FHI.



An MoH official making remarks and Group work at the Condom Advocacy Training at Esella Country Hotel, Kampala.

4.1.2 Last Mile Condom distribution

With approval of the concept submitted to MOH to be one of the partners to distribute condoms in the two districts of Wakiso and Kampala, AMICAALL submitted a Condom order Forms to Joint Medical Stores (JMS) and received a consignment of 141 cartons of male condoms, 1000 pieces of female condoms and 1000 pieces of lubricants for distribution in the the urban areas of Kampala and Wakiso; in two months of August and September. However, the demand for male condoms is so high that the 141 cartons were distributed in few areas of Kampala and nearby Wakiso in about only three weeks. AMICAALL has made another order for more condoms.



AMICAALL staff Carrying out a female condom demonstration in Makindye.



AMICAALL staff refilling dispensers at a Timeless Bar Kulya Kunywa in Nansana MC



4.2 Environmental Protection and WASH

Strategic Objective: To enhance the capacity of Urban Authority Leaders to deliver on environmental management by 2027.

4.2.1 Building partnership for WASH

Following the successful registration with UWASNET, the AMICAALL Institution Development Manager attended the 17th UWASNET AGA on 31st May 2023. The meeting highlighted the achievements of UWASNET under each of the three network objectives: *1. Improved response of state and non-state actors to citizens demand for sustainable and inclusive water resources, sanitation, and hygiene programmes; 2. Strengthened coordination and collaboration of WASH Service delivery among state and non-state actors in water resources, sanitation, and hygiene; 3. Strengthened institutional capacity of UWASNET to effectively, efficiently, and sustainably deliver its mandate.* UWASNET has clustered its members in regions and AMICAALL is in the Central region coordinated by Wells of Life.

A team of three UWASNET staff visited on 21st August 2023 to familiarize themselves with the work of AMICAALL, assess its potential and determine the Technical Working Group they would join. According to this meeting AMICAALL will join **the Good Governance TWG**.

AMICAALL staff courtesy of UWASNET have attended both physical and virtual trainings and workshops including the KOBO online TOOLBOX reporting, CSO Forum preparatory meetings and the National Dialogue on scaling up Financing for Water, Sanitation, Hygiene, Environment and Climate Change to achieve agenda 2030.

AMICAALL will aggressively identify and implement WASH activities and report the achievements to the Network.

4.2.2 Peer to Peer Learning visit to Kisumu City

A team of thirteen representatives including four AEC members, other Mayors, three AMICAALL staff, a Town Clerk and two Personal Assistants visited Kisumu City at the invitation of the Governor of Kisumu City. The visit was for bench marking and peer to peer learning on issues of Building Smart Cities, Public Health, Waste management, climate change and Governance. The visit explored ways to improve synergies of the earmarked areas between the urban authorities in Kenya and Uganda based on Kisumu City.

The participating Urban Councils included Masaka City, Nansana and Kira Municipalities and Busukuma Municipality Division of Nanasana, Kimanya Kabonera Division of Masaka, Paidha, Luweero, Kakiri Town Councils. The trip was fully facilitated by the urban authorities.

While in Kisumu City, the team visited and learnt from the governance systems and procedures, city infrastructure design, planned implementation, responsible city land ownership, urban youth skilling, urban tourism, Water, Sanitation and Hygiene management, urban resource mobilization and creating meaningful partnerships and networks especially with the private sector.

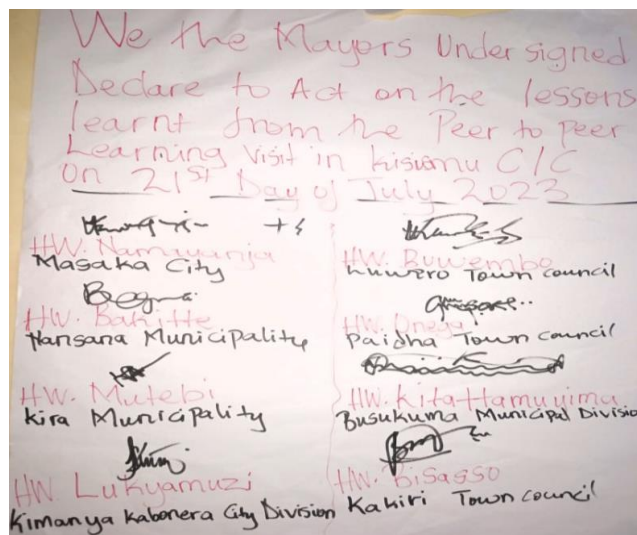
The mayors resolved to implement among others the following recommendations in their respective Urban Authorities: prioritize purchase of land for parks and future development in their budgets, meet and plan for the urban authorities with the landlords, gazette more markets to reduce street vending, work with lower councils on *bulungi bwansi* activities and green Urban Authorities by planting trees on a monthly basis, establish Natural Resources Committees, develop WASH policies and sponsorship activities, improve visibility and branding. On resource mobilization, all revenue should be automated, put in place revenue boards to enhance mobilization and to improve and increase partnerships and networks. The visit was crowned with the signing of the Declaration of Commitment by Uganda visiting Mayors.



The Alliance Executive Council in Kisumu City with the hosts



AMICAALL Mayors signed a declaration and committed to implement the lessons



AMICAALL Mayors signed a declaration and committed to implement the lessons

4.3 Institutional Capacity Development

Strategic objective: To build the leadership capacity of urban authorities to deliver effective and inclusive services by 2027.

4.3.1 Strategic Meetings

The 11th Urban leaders Forum and 19th AGA

The AMICAALL Uganda Chapter held the 11th Annual Urban Leader's Forum and 19th AGA was held on 21st October 2022 at Royal Breeze Hotel Gardens, Busia Municipal council. The one day's forum was attended by 222 Urban leaders (Mayor/LC III Chairpersons and Town Clerks), of Western, Eastern, Karamoja, Central and Northern Uganda, AEC and ANTAC members, AMICAALL Secretariat staff and special invited Guests who included the Speaker of Parliament, the Director Partnership at Uganda Aids Commission, Country Director UNAIDS, Commissioner NCDs at MOH among others. The media coverage included NTV, Daily monitor, new vision, Eastern voice, Jogo FM, and Bukedde TV. The forum was premised on the theme **"Building a resilient Urban Community is every leader's Responsibility"** and was presided over by HW. Regina Bakitte Nakkazi Mukasa, Chairperson AMICAALL Uganda and Mayor Nansana Municipality Wakiso District.



The Urban Leaders' forum and General Assembly proceedings

Board and staff meetings

AMICAALL secretariat staff continue to hold weekly meetings to review and plan activities for the following week. The management team meets monthly and whenever there is an issue of urgency. ANTAC and AEC Quarterly meetings took place in all the quarters of 2022/23.

4.3.2 Strategic Plan review and development

With financial support from DGF, AMICAALL contracted HOFODE Consulting Firm who reviewed the strategic plan (2016/17 -2021/22) and developed a new Strategic Plan (2022/23 – 2026/27). The objectives of the strategic planning process were to evaluate AMICAALL Strategic Plan (2017 -2021) and produce a report to inform the strategic development process; to consult with AMICAALL constituency on the relevant content and direction for the Strategic Plan (2022-2026); to document a new Strategic Plan (2022 -2026). The outputs of the exercise included the inception report, the review report for the Strategic plan and a new Strategic Plan.

11 consultative meetings attended by representatives of the 5 Urban authorities on Nansana and Iganga Municipal Councils, Namayumba, Mbale Nauyo Bugema Municipal Councils and Lubaga Division, AMICAALL staff, ANTAC, AEC, partners and CSOs were held towards reviewing and developing the strategic plan. Details of the new strategic are in the management report.

The Strategic plan (2022/23 – 2026/27) informed the rebranding process for AMICAALL. The new vision, mission and goal led to proposals to change the name of the organization and logo. The new strategic plan gives AMICAALL room to diversify fundraising, partnerships, and networks.

The AMICAALL Strategic Plan, Name and logo will be launched in 20th AGA to take in Gulu. Printed copies will be shared with stakeholders.

4.3.3 End of Project evaluation

With financial support from DGF, AMICAALL conducted an EoPE for the project 'Strengthening governance in the 5 urban authorities' in November 2022. The study was conducted by a consultant RHAMZ International. The objectives of the study were to assess the Project design in terms of delivering on its goals and objectives; assess overall Project performance in terms of its relevancy, efficiency and effectiveness and sustainability of interventions in the urban authorities; document best practices, lessons learned and adaptations; and Identify recommendations for improving future programming. The outputs were the inception report and the end of project report. The report was shared with DGF and is being used in resource mobilisation.

4.3.4 DGF close out

AMICAALL participated in the close out meetings by DGF and implemented the close out plan from October to December 31st, 2022. The activities included End of project assessment, reporting, End of project evaluation and asset verification. DGF organized trainings on cross cutting issues and documentation of best practices which the Ag. Country Director and Institutional Development Manager attended.



A session on documentation of best practices

4.3.5 Social Media platforms

AMICAALL secretariat, urban leadership have constructively and effectively used social media platforms to improve communication and to discuss issues regarding good governance, health, partnerships and networks, membership, subscription, and other issues of concern to urban authorities in western, northern, central and Karamoja regions.

4.4 Partnership and Networks

AMICAALL has nurtured partnerships and networks that support its operations and sustainability. These include capacity building and resource mobilization. The details are as follows:

UNAIDS/KCCA

AMICAALL continues to partner with UNAIDS/KCCA to implement the Fast Track Initiative in KCCA, PMTCT.

UNDP

UNDP prevention of Non-Communicable Diseases (NCDs) and mental health in urban authorities

UNFPA, MOH and JMS

AMICAALL in partnership with MOH and UNFPA carried out activities including Validation of the National Condom and Costed Implementation Plan, Condom Advocacy Plan Training, Harmonizing condom training materials, validation of Condom Training Materials and costed monitoring and evaluation plans. Through the partnership with MOH and Joint Medical Stores, AMICAALL is doing Last Mile Condom Distribution in the Districts of Wakiso and Kampala.

UWASNET

AMICAALL registered and paid subscription and are now members of UWASNET. To date the secretariat is benefiting in WASH capacity building, attending workshops, and receiving information on WASH from the network. This network will greatly contribute to the achievement of the results in the Strategic plan Area 2: Environment Protection /Waste Management.

Uganda AIDS Commission (UAC) on HIV/AIDS Programming.

AMICAALL participated and exhibited at the National HIV symposium and world AIDS day commemoration in Makerere University Business School. The symposium held under the theme *Ending Inequalities among adolescent girls, boys and young women* created a space for scientists, policy makers, healthcare professionals, people living with HIV, funders, media and communities, the youth, and the public to exchange significant research ideas, program innovations, and challenges to improve outcomes for the HIV and AIDS program in Uganda. AMICAALL was among the 36 organizations that exhibited their contribution to Fast tracking HIV in Kampala by fighting GBV.

AMICAALL participated in the commemoration of International Candle Memorial 2023 held at Kitante primary school and exhibited contribution of the urban HIV response. The International theme is '*Keeping the Light, honoring our Rights, Radiating pride*'. Uganda tailored the local theme as: "*Ending AIDS by 2030: Communities leading in HIV Prevention and Care*". This theme augments the call to address factors that impede access of HIV services among the communities, while equipping communities with messages to prevent new HIV infections towards ending AIDS as a public health threat in Uganda by 2030.



Minister of Kampala and other guests inspecting the AMICAAL stall at the Canldight memorial exhibition

UAC further engaged AMICAALL in post Candle Light memorial activities

The objectives of the candlelight 2023 were 1. To mobilize urban leaders and communities in renewed efforts to end stigma and discrimination of People living with HIV by 2030; and 2. To equip urban leaders and communities with messages for intensified fight against HIV and AIDS in the 5 urban authorities

AMICAALL carried out the following activities:

1. Carried out sensitizations in the five Urban authorities of Kampala to create awareness about drivers of HIV infections.

One day sensitisation meetings were held in the five (5) KCCA Divisions of Makindye, Kawempe, Nakawa, Rubaga and Central. The venues for these meetings were Munyonyo Community Centre in Makindye Division, Kawempe Council Hall in Kawempe division, Bat Valley primary School in Central Division, Nakawa Community Hall in Nakawa Division and Kitebi HC III in Rubaga Division. These meetings aimed at ensuring that community selected participants get knowledge on HIV prevention, treatment, and management; discuss key drivers of HIV pandemic, stigma, and discrimination. These Sensitization meetings reached 279 participants (males 144, Females -135). The participants included community stakeholders like Religious, Cultural and Political leaders, representatives of CBOs, VHTs, NGOs, Family support groups, Men action groups, HIV Expert Clients, Health workers, boda boda cyclists, Drivers, Businessmen and women, Youth. They were facilitated by Division Health Teams, AMICAALL staff, like minded Civil Society Organizations, Health Workers. The DHTs presented the overview of HIV in their specific divisions, Drivers customized to their divisions and Status report on access and availability of HIV services, AMICAALL shared about the organization and CSO representatives shared about the services they offer too. During the discussions, participants engaged in prevention of new infections in the urban areas.



AMICAALL staff facilitating the sensitization meeting in Nakawa.

2. One-day dialogue of media personalities /Journalists and Influencers on HIV situation and the rationale for the new communication approach.

A city-wide dialogue meeting with 38 media personalities and Journalists was held at Eureka Hotel on HIV situation and rationale for the new communication approach. This dialogue was facilitated by the Uganda AIDS Commission and AMICAALL. The Media Personalities from UBC, Baaba TV, Uganda Media Centre, Sanyu FM, Capital FM, BBS Terefaityina, NBS, ARKTV, KFM, CBS, Vision Group (New Vision, Bukedde newspaper, Bukedde TV, Urban TV), Nation Media Group (Daily Monitor, Spark TV, NTV, KFM), Salt Media, Prime Radio, Star FM, Radio One, Top TV, Radio Sapientia, Smart 24 TV, Uganda Radio Network. The main aim for this meeting was to highlight key issues on HIV and AIDS communication and re-mobilization the media into HIV and AIDS sensitization as Uganda moves towards ending HIV/AIDS by 2030. The highlights for the day included HIV situation from the National Strategic plan, Communication to HIV and AIDS issues and the role of the media. Media personalities requested for updated information on the HIV and AIDS situation to make the reporting newsworthy and the implications on the anti-homosexuality act on the LGBTI community to be clarified.



AMICAALL and UAC meeting with media personalities /Journalists on HIV situation and the rationale for the new communication approach at Eureka Palace Hotel

3. One Youth dialogue engagement in HIV prevention, stigma, and discrimination in each of the five urban authorities of KCCA

The Youth Puzzles were attended by youth in and out of school. 119 (Males 58, Females -61) youths participated in the dialogues. The participating youths were students from tertiary institutions, primary & secondary schools, youth counsellors, community youth group leaders, peer educators, young positives, and Division Integrated Adolescent & Youth Committee members.

and Division Integrated Adolescent & Youth Committee members.



Youth Dialogue in Kawempe Division



The DMO of Rubaga Division Facilitated the Youth dialogue

4. Facilitated Extended coordination structures (AIDS committees) in the 5 urban areas in KCCA to carry out 5 review meetings which was agenda specific to Mainstreaming HIV response.

Every Division had an extended Division AIDS committee (DAC) meeting. A Division AIDS committee is an HIV coordinating structure that supports the monitoring, Planning, support supervision for HIV implementation at local levels. This structure is mandated to meet quarterly for improved HIV service delivery. In this meeting, AMICAALL presented the importance of Candlelight Commemoration, the DMOs shared the Division HIV Report Jan- May 2023 reports of their respective divisions and a presentation on HIV mainstreaming was done by UAC. Key highlights on the HIV/AIDS drivers like Income inequality, Domestic violence, stigma & discrimination, urbanization and standards of living, Lack of access and availability of services, human rights among others. 139 DAC members (Males -85, Females 54) attended the meetings and they were chaired by the Mayors. The committees comprised of the Town Clerk, members from the DHTs, heads of departments, Community leaders, CSO representation and co-option is done according to the agenda laid. To mainstream HIV in all departments of any Local /Central government, a 0.1 % minimum of the annual budget should be allocated to HIV activities. This is aimed at sustainably implementing HIV activities in the community and improving service delivery.



The Coordinator of the Public Sector at UAC, presenting at the DAC in Kawempe Division



The Mayor of Nakawa Division (cream suit) with DAC members and the Nakawa DHT, UAC and AMICAALL staff.

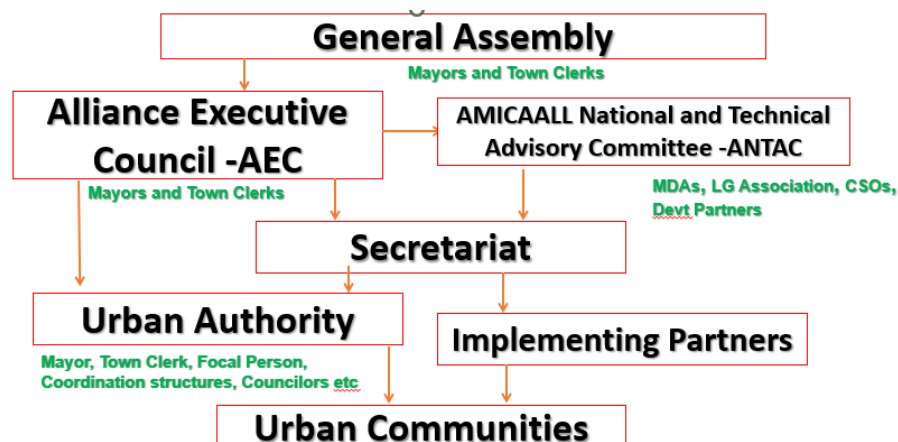
4.5 Staffing

The staff include Restituta Kagguma Nabwire as Acting Country Director, Ramulat Andiru- Finance Manager and Administration, Ruth Birabwa - Institutional Development Manager and Ag. Programme Manager, Julie Masika as Technical Assistant programmes, Stella Nabasitu Technical Support Finance and Administration, Vanessa Nabimanya and Fred Nabimanya Technical Assistants Administration, Happy Nabireeba Technical Assist Finance, Felicity Nabukenya Technical Assistant Accounts, Moses Mutyaba Driver, Malik Gonza logistics support and Security.

4.6 HOW AMICAALL WORKS

The governance and management structures of AMICAALL Uganda span from the national level to the community levels. The Mayors and Town Clerks are actively engaged in developing policies, guidelines, and programme plans. They are also involved in the implementation, coordination, and oversight of the programmes. The following structures make up the organization.

Figure 1: Organization Structure



4.7 Challenges

1. AMICAALL is very donor dependent which puts the Alliance in a difficult situation regarding financial sustainability. There is need to identify an enterprise that can bring in income to sustain the organization.
2. Organization debts are affecting the operations of the organizations.
3. Low remittance rate of membership and annual subscription fees by urban authorities. AMICAALL members need to commit to support the organization with financial resources.
4. Effects of the Pandemics i.e., COVID 19 where donors have reduced funding to CSOs. It is increasingly becoming difficult to access donor funding in this era.

4.8 Recommendations

1. Implement better strategies to collect annual subscription.
2. Continuously build the capacity of Urban Leadership to ensure ownership of the organization and support to the Secretariat.
3. Operationalize building of a permanent home for AMICAALL and design a social enterprise for the organization.

4.9 Conclusion

AMICAALL is open to learning, adaptation, innovation and building partnerships.

4.10 AMICAALL BOARD OF DIRECTORS -ALLIANCE EXECUTIVE COUNCIL



HW Regina Bakitte
AEC Chairperson
Mayor Nansana Municipal Council



His Worship Sam Atul
AEC Vice Chairperson,
Mayor Lira City.



HW Onega Innocent Godfrey
AEC Northern Region Representative,
Mayor Paidha Town Council.



HW Chris John Buwembo
AEC Central Region Representative,
Mayor Luwero Town Council.



HW Chris John Buwembo
AEC Central Region Representative,
Mayor Luwero Town Council.



Mr. Charles Magumba
Entebbe Municipal Council Town Clerk &
Chairperson of Town Clerks in Uganda.



HW Florence Namayanja
AEC Member
Mayor Masaka City.



HW Ismail Muhammed
AEC Karamoja Region Representative,
Mayor Moroto Municipal Council.



His Worship Wilson Sanya
AEC Member, Chairperson of UAAU,
Mayor Koboko Municipal Council.



His Worship Amin Sadiq
AEC Eastern Region Representative
Mayor Busia Municipal Council.



HW Florence Namayanja
AEC Member
Mayor Masaka City.



Mr. Anthony Namara
Chairperson ANTAC Commissioner Local
Economic Development, Ministry of LG



Ms. Restituta Kaguma Nabwire
Ag. Executive Secretary, AEC
Acting Country Director AMICAALL.

4.11 AMICAALL NATIONAL TECHNICAL AND ADVISORY COMMITTEE



Mr. Anthony Namara
Commissioner Local Economic Development,
Ministry of Local Government, Chairperson ANTAC



Ms. Enid Wamani
Director, Partnership, Uganda AIDS
Commission, Vice Chairperson, ANTAC



Mr. Kennedy Otundo
Executive Director, Uganda Network of
AIDS Service Organisation (UNASO)



Mr. James Cleto Mumbere
Policy and Advocacy Coordinator



Ms. Josephine Kalege Kusemererwa
Ag. Secretary General, Uganda Local
Government Association (ULGA)
Member, Procurement and Contracts



Mr. Charles Magumba
Entebbe Municipal Council Town Clerk &
Chairperson of Town Clerks in Uganda
Chairperson Procurement & Contracts



Mr. Francis Barabanawe,
Acting Secretary General Urban Authorities
Association of Uganda (UAAU)
Member, Finance, Programmes and Audit



Ms. Martha Mugarura
Ass. Commissioner Urban Development
Ministry of Lands Housing and Urban Dev't
Member, Human Resource



Mr. Alex Asimwe
Commissioner, Labour, Industrial Relations
and Productivity, Ministry of Gender, Labour
and Social Development (MoGLSD)



Ms. Stella Kentusi
Executive Director, National Forum of People
Living with HIV/AIDS Networks in Uganda
(NAFOPHANU) & Member, Human Resource



Ms. Restituta Kagguma Nabwire
Acting Country Director, AMICAALL
Acting Secretary, ANTAC



Dr. Peter Mudiopo
Coordinator of HIV prevention, Ministry
of Health (MoH), Member Procurement
and Contracts

AMICAALL Uganda Secretariat/Head Office
Plot 15, Vubyabirenge Road, Ntinda,
P.O. Box 16614, Kampala, UGANDA
Tel: (+256) 200 906281
E-mail: amicaall@amicaalluganda.org
Facebook: amicaalluganda
Twitter: @amicaallug
Website: www.amicaalluganda.org